

P u b-~~R~~i c i v a t e N e w s

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3rd Edition
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CHAPTER 1 OF 6

P o l i c y

India's Union Budget 2025 marks a watershed moment for Public-Private Partnerships — unlocking private capital across housing, power, and infrastructure at an unprecedented scale.





U n i o n

B u d g e t

PPP and asset monetisation unlock private sector participation across housing, power & infrastructure — FM announces 3-year PPP project plan on Feb 1, 2025

1

Karnataka opens 109 sectors for private investment under new PPP policy — one of the most ambitious state-level liberalisations in recent years

M a r k e t s

Infrastructure stocks rally **1.1–6.5%** immediately after the FM's PPP announcement, signalling strong investor confidence



₹1

Pipeline

DEA | Ministry of Finance — 852 Projects | ₹17 Lakh Crore

2

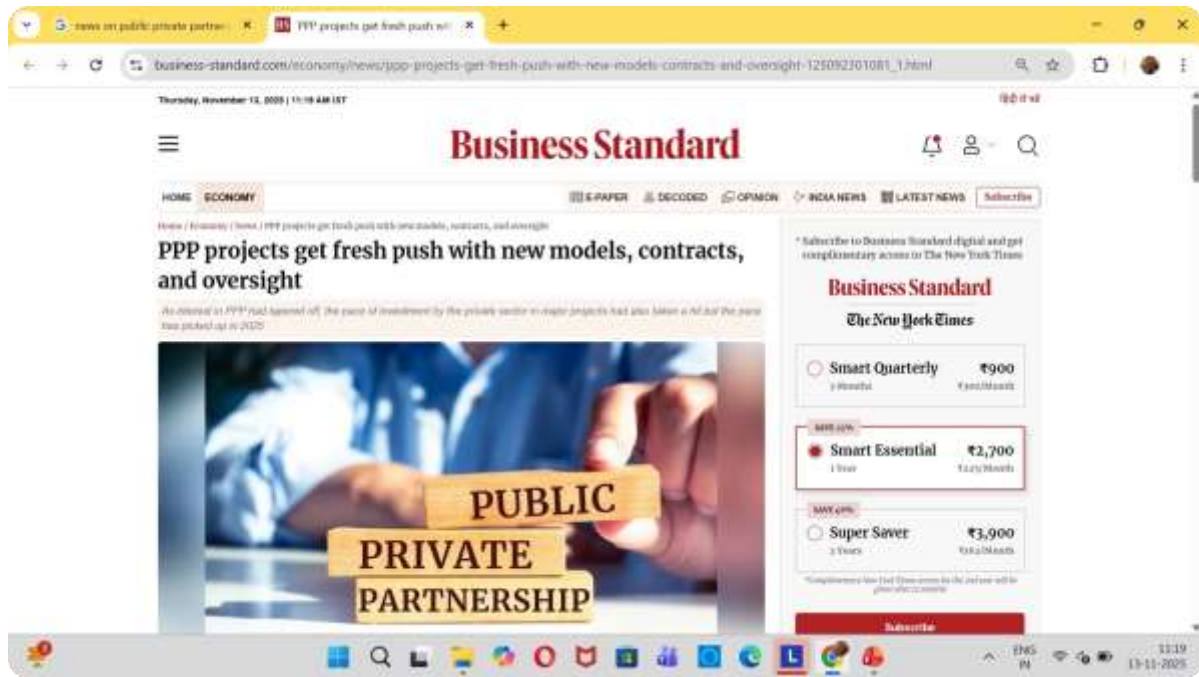
Worth ₹13.15 lakh crore

6

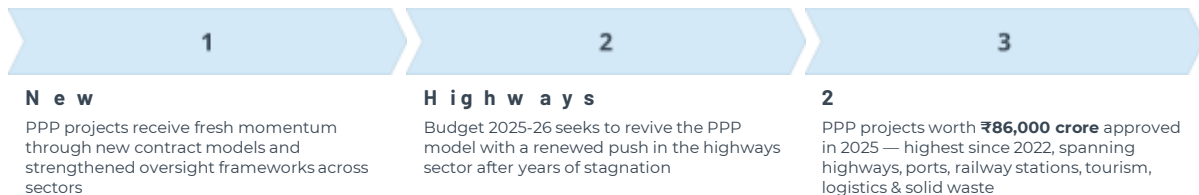
Worth ₹3.84 lakh crore

M O R T H

108 highway projects worth ₹8.77 lakh crore; Power Ministry follows with 46 projects



PPP

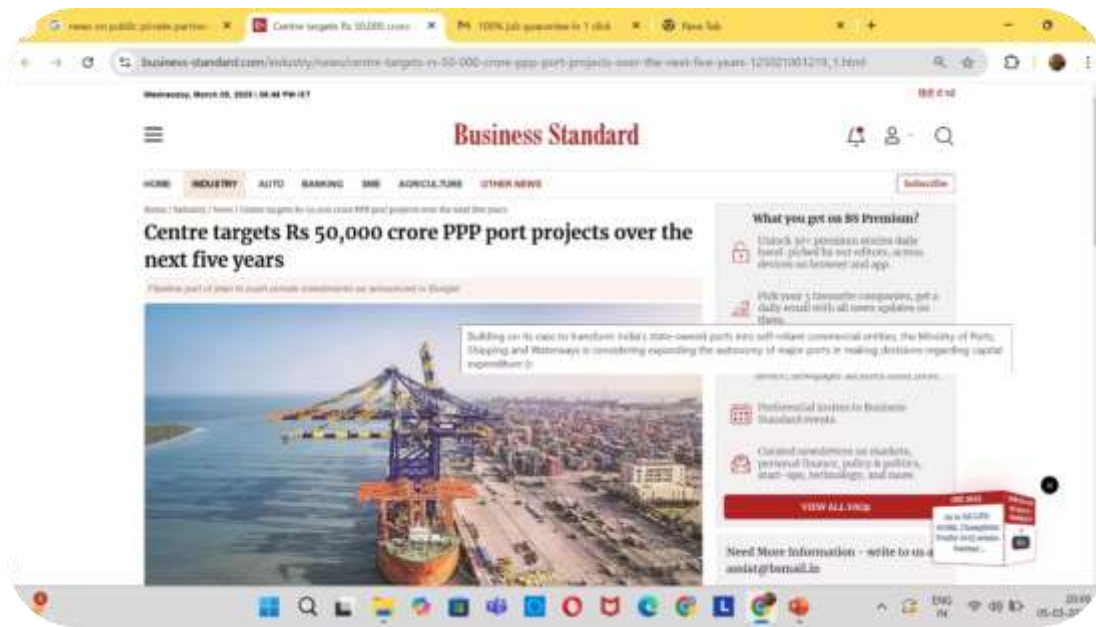


CHAPTER 2 OF 6

I n f r a s t r u c t u r e : T r a n s p o r t

From ports and highways to airports and urban transit, India's transport infrastructure is being transformed through bold PPP investments and landmark concession agreements.





Port ₹50s : - 6 Target

- **₹50,000 Crore Target:** Centre targets ₹50,000 crore PPP port projects over the next five years (Feb 2025); 50 PPP projects worth over ₹60,000 crore identified for ports, shipping & waterways (Aug 2025)
- **85% Private by 2030:** Ports Minister Sonowal — private sector participation in major ports to reach 85% by 2030
- **Indian Ports Bill 2025:** Introduced to provide legislative backing for the transformation

Highways :

F Y 2 – ₹3

MoRTH's private investment target for PPP highway projects — a **17% rise** from ₹30,000 crore (Feb 26, 2025)

F Y 2 – ₹4

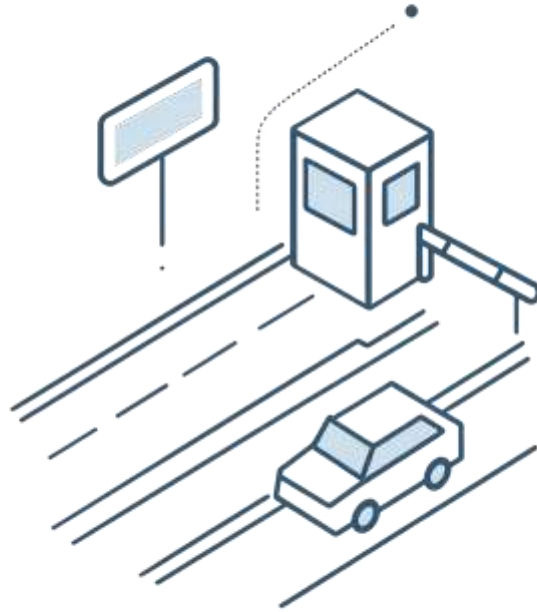
Highest-ever PPP investment achieved by MoRTH in FY24 — a benchmark for the sector

V G F

Govt plans to raise VGF cap beyond 40% for BOT-Toll model; venture capital, pension funds & AIFs now permitted to bid for highway PPP projects

N a s i k l a - A u r k a l k o t

374 km, ₹19,142 crore — largest-ever BOT highway project in India's NH development history (Jan 1, 2026)



N H A I R a a j m a r g H i g h w a y M o n e t i s a t i o n



What is Raajmarg InvIT? NHAI establishes the Raajmarg Infra Investment Trust (RIIT) as a Public InvIT — allowing retail investors to participate in India's operational highway assets for the first time (Nov 20, 2025)

~1,500 km of highways to be introduced into the InvIT over 3–5 years; units to be listed on **NSE and BSE**



Airports :

Centre identifies **11 airports** for PPP operations under the National Monetisation Pipeline:



Nagpur Airport: Cabinet approves GMR Nagpur International Airport Ltd 30-year concession under MIHAN — targets 30 million annual passengers (May 2026)

Urban Trams, Terminals

- **Kolkata Trams:** Calcutta High Court suggests PPP plan to revamp tram routes; ₹70 crore budget (Feb 20, 2025)
- **Chennai Bus Terminal:** New PPP bus terminal at Kuthambakkam — capacity for 136 buses, commercial spaces & 9-acre idle bus parking
- **Goa Bus Stand:** New Margao bus stand (₹23 crore) under PPP model
- **Hyderabad Metro:** Showcased by Harvard as a successful global PPP model for urban mass transit

Support for PPP plan to revamp tram routes

Feb 20, 2025, 23:41 IST

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Kolkata: A day after the Calcutta High Court suggested that a public-private partnership be explored for the modernisation of at least one tram route, WBTC managing director Shiraz Daneshyar expressed support for the idea at the sixth Tram Advisory Committee meeting on Wednesday. He also noted the potential for declaring the entire tram system as heritage, given the law's flexibility on heritage matters.

The high court had on Tuesday urged the court-appointed committee set up to explore ways to restore

Daneshyar also indicated that the modernisation and restoration of the tram system would require around Rs 70 crore. He presented data comparing population density and road space percentages across cities with tram systems to point out that Kolkata was extremely congested with minimal open space. However, the representatives of action group PUBLIC argued that this meant Kolkata required more efficient mass mobility solutions like trams. The MD also concurred with Calcutta Tram Users' Association president Debasish Bhattacharya that mass transport would address this need.

PMC finishes 12km of roads using PPP model, plans to expand use of 'credit notes' compensation

TNN / Nov 13, 2025, 05:08 IST

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Pune: The civic body has finished constructing 12km of roads four years after approval for conducting this work on a public-private partnership (PPP) basis came through.

PMC officials said these roads were completed using a compensation model of 'credit notes'.

"Pune Municipal Corporation (PMC) has decided to expedite PPP model-based works. A computerised

process is being developed for monitoring and expenditure of credit notes issued by PMC," said Omprakash Divate, additional commissioner of PMC, after a review meeting on Wednesday.

You Can Also Check: [Pune AQI](#) | [Bank Holidays in Pune](#) | [Gold Rate Today in Pune](#) | [Silver Rate Today in Pune](#)

A total of 19 projects worth around Rs982 crore have been proposed under the PPP model with PMC. These are mainly located in areas like Kharadi, Mundhwa, Lohegaon, Mohammadwadi, Kondhwa, Bavdhan, Baner, and Katraj. Works include concrete roads, dividers, footpaths, stormwater drainage lines, and streetlight poles. Works on road infrastructure over 37km have to be developed using this

R o a d s :

P u n e

PMC completes 12 km of roads under PPP; 19 projects worth ₹892 crore proposed in Kharadi & Mundhwa

A h m e d a b a d

AMC plans foot overbridges via PPP — contractors receive advertising rights in exchange for funding construction

C h a n d i g a r h

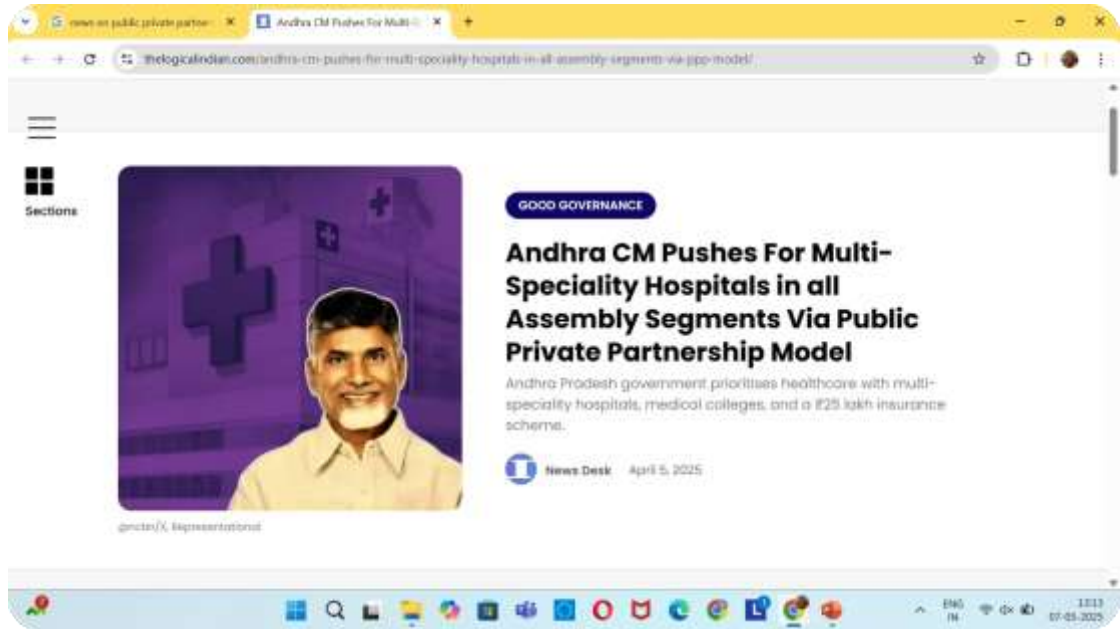
MC hires expert to boost PPP revenue; Smart Paid Parking & advertising on public toilets in pipeline (Mar 9, 2025)

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Healthcare Education

PPP is rapidly expanding healthcare access across India — from multi-specialty hospitals in underserved constituencies to new medical colleges in tier-2 and tier-3 cities.





PPP Expanding Nationwide

- **Andhra Pradesh:** CM announces multi-speciality hospitals in all assembly segments via PPP (Apr 3, 2025) — bringing specialist care to underserved constituencies
- **Bone Marrow & Cancer Care:** PPP making life-saving bone marrow transplants affordable & accessible. With 14.6 lakh new cancer cases annually, PPP decentralisation of oncology cited as transformative — Grant Thornton Bharat
- **Dental Health by 2030:** PPP partnerships to strengthen India's dental ecosystem — preventive and primary dental care to reach tier-2 and tier-3 cities

APMSIDC invites bids to build 4 medical colleges under PPP

Sri Krishna Kummara / Sep 18, 2025, 23:12 IST

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Vijayawada: The AP Medical Services & Infrastructure Development Corporation (APMSIDC) has released a tender notification for the construction of four medical colleges under the Public-Private Partnership (PPP) Design, Build, Finance, Operate, and Transfer (DBFOT) model. These colleges will be located at Adoni, Markapuram, Madanapalle, and Pullivendula, in the districts of Kurnool, Prakasam, Annamayya, and

Kadapa respectively. Each medical college will offer 150 undergraduate seats and 24 postgraduate seats. Simultaneously, tenders have also been invited for the construction of 625-bed hospitals on the premises of these medical colleges.

P P P

A n d h r a

10 medical colleges commissioned under PPP; 4 new DBFOT colleges in Vijayawada, Markapur, Madanapalle & Pullavendula with 625-bed hospitals

J h a r k h a n d

4 new PPP medical colleges approved in Khunti, Jamsara, Dhanbad & Giridih — 100 MBBS seats each (Oct 29, 2025)

M a d h y a

MoU signed for PPP medical colleges in 4 districts (Aug 26, 2025)

K a r n a t a k a

PPP model for DNB training recognised as scalable national model — IIM Bangalore report (Sep 13, 2025)

Debates Challenges Healthcare



Political Opposition: Vijayapura — opposition to PPP medical college; CM Siddaramaiah defends decision (Sep 11, 2025). Vadodara — civil society agitation against PPP medical college model

11 Stalled Projects: 11 PPP medical college projects stalled across India due to inadequate government funding — highlighting the need for robust financial structuring

Expert Commentary: TOI analysis — pros & cons of PPP model in India's health sector; quality control, affordability mandates & accountability gaps remain key concerns (May 24, 2025)

CHAPTER 4 OF 6

E n e r g y E n v i r o n m e n t

From DISCOM reforms and EV charging networks to space satellites and strategic petroleum reserves, PPP is powering India's green and strategic energy future.





P o w e r

Viksit Bharat Initiative — DISCOM Reforms Across States

N a t i o n a l

DISCOM reforms essential for India's economic growth; PPP in power sector to reduce losses & improve financial health (Aug 6, 2025)

R a j a s t h a n

PPP model proposed to reduce transmission losses and raise rural income (Feb 15, 2025)

O d i s h a

Power distribution improved via PPP — reduced AT&C losses, enhanced consumer participation

J &

LG Sinha emphasises greater PPP to create new economic avenues

Green Energy



- **EV Charging — Ahmedabad:** AMC plans 54 EV charging sites on PPP model — accelerating the city's transition to electric mobility
- **Net Zero Goals:** PPP as strategic path to achieve India's net zero targets & water security — News18
- **Green Waste — Indore:** India's first PPP green waste processing plant under Swachh Bharat Mission — a replicable model for urban India
- **Tamil Nadu Renewables:** PPP focus on renewable energy projects; Minjur desalination plant cited as oldest PPP example — Infra Next 2025

Baroda, Jun 16 (PTI) In a bid to modernise storage facilities for foodgrains, the Centre in the last 11 years has established steel silos, with a capacity of 19.5 lakh tonne, across the country under public-private partnership (PPP) model.

Another 40 lakh tonne (LT) steel silos capacity is under construction while tenders for 25 lakh tonne capacity are under process, a senior official in Union Department of Food and Public Distribution said here.

Under this PPP model, Leap Agri Logistics (Baroda) Pvt Ltd has also set up steel silo project at village 'ayavaroan in Baroda district to handle 50,000 tonne of wheat on behalf of the central government.

S p a c e

S p a c e

IN-SPACE selects PSI-led consortium (Piersight Space, Satsure Analytics, Dhruva Space) to build India's first indigenous commercial Earth observation satellite constellation of 12 satellites under PPP (Aug 13, 2025)

G r a i n

19.5 lakh tonnes of steel silos built under PPP; 40 lakh tonnes under construction; 25 lakh tonnes in tender stage

S t r a t e g i c

MEIL secures mandate to build India's first private strategic petroleum reserve — 2.5 MMT underground storage at Padur, Karnataka; ₹5,700 crore project (Sep 17, 2025)

CHAPTER 5 OF 6

E d u c a t i o n , U r b a n

PPP is reshaping India's social infrastructure— from Sainik Schools and astro labs in rural classrooms to heritage hotels, boat clubs, and smart urban spaces.

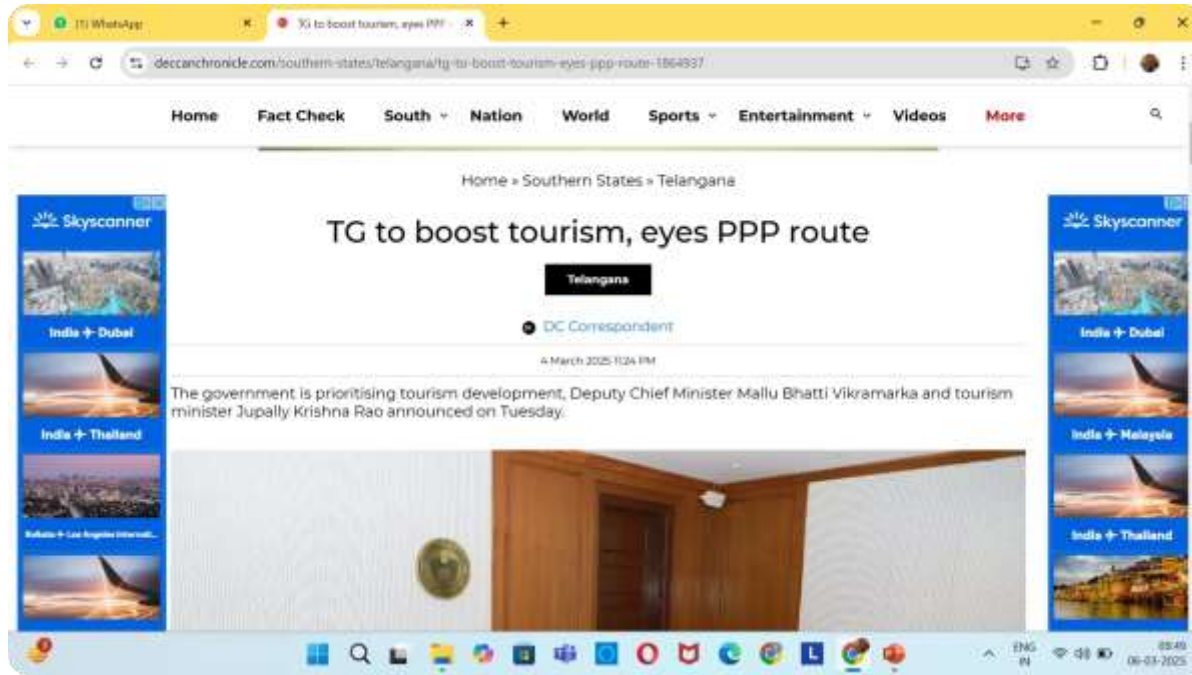


Astro Labs Ignite Scientific Curiosity In Rural Schools Across UP Under PPP Model

These labs enable students to explore space not only through textbooks but also through hands-on experience with telescopes, VR headsets, and microscopes.

E d u c a t i o n S c h o o l s , C o l l e g e s L a b s

- **Sainik Schools:** Centre to open 100 new Sainik Schools under PPP — Arunachal minister (The Hindu)
- **Uttar Pradesh Astro Labs:** Set up in rural government schools via PPP — telescopes, VR headsets & microscopes for students (Jul 8, 2025)
- **PPP & CSR:** Arvind Virmani calls for increased CSR spending to improve workforce skills via PPP (The Hindu)



T o u r i s m

T a m i l

2 million sq ft AI facility in Coimbatore under PPP — CM Stalin (The Hindu)

M a d h y a

MPTDC plans new boat clubs in PPP mode at Gwalior, Vidisha & Ujjain (Jun 19, 2025)

T e l a n g a n a

TG to boost tourism via PPP route — Dy CM Vikramarka & Tourism Minister (Mar 25, 2025)

K e d a r n a t h

Ropeway project to earn revenue via pilgrim tolls under PPP

The Ashok monetisation to kick off soon

The Ashok Hotel monetisation to begin soon under PPP model; ITDC plans long-term lease of Delhi landmark and land parcels. Valued at Rs 7,500 crore, the project includes hotel revamp, retail-office space, and serviced apartments as part of NMP-2. EoI likely to get appraisal committee nod.

Asset Monetisation Hotels, Real

National Monetisation Pipeline Phase 2

- **The Ashok, Delhi:** ITDC to monetise iconic hotel via PPP — ₹7,500 crore project; hotel renovation, retail-office space & serviced apartments
- **Goa:** GTDC to redevelop Vasco Residency via PPP; 4.23-hectare plot at Britona on 60-year lease (May 28, 2025)
- **Kodava Heritage, Madikeri:** Heritage project to be completed under PPP model

MUMBAI: To increase the capacity of dry waste recycling, the BMC on Wednesday inaugurated a dry waste sorting and processing center in Mahakali Caves Marg, Andheri.

U r b a n

M u m b a i

New dry waste sorting facility (10 MT/day) opened under PPP at Andheri — zero cost to government (May 16, 2025)

D e l h i

PPP scheme for park maintenance reintroduced — up to ₹15,000/acre (Jun 25, 2025)

V i j a y a w a d a

VMC to revamp canal bunks (Bandar, Eluru, Ryves) via PPP for urban aesthetics & revenue generation

D e l h i

PPP transforming development — Omaxe (132 mn sq ft delivered) leads PPP projects in the capital

CHAPTER 6 OF 6

S e c t o r a l G l o b a l

From motorsport and OTT media to financial crime prevention and life sciences, PPP is expanding into every corner of India's economy — and drawing global attention.





Motorsports in India show immense promise but require strong public-private partnerships (PPP) for sustainable growth, industry executives said, citing the Uttar Pradesh government's deal to host MotoGP as a positive step.

Despite having hosted marquee events like Formula One (F1) and MotoGP in the past, regulatory and taxation challenges led to F1's exit from the country. Both F1 and MotoGP have over 50 million fans in India.

Motorsports Media Development

- **Motorsport:** Industry executives call for PPP for sustainable growth; UP gov't's MotoGP deal cited as a positive step (Jun 16–17, 2025)
- **OTT/Media:** Prasar Bharati CEO Gaurav Dwivedi calls for PPP to drive OTT expansion & regional content — Hindu Business Line
- **Skills:** PPP to address skill & wage gaps in India's engineering & construction industries — HR World



F i n a n c i a l

Cross-Sector PPP

F A T F

Mar 26, 2025 — PPP emphasised to strengthen global defences against financial crime & terrorism financing — RBI & Ministry of Finance

W a t e r

PPP critical for India's water infrastructure; Jal Jeevan Mission cited as model — Hindustan Times (Aug 27, 2025)

L i f e

PPP critical for innovation — Dr Jitendra Singh (Jan 12, 2026)



Economic 2 -2 Framework Evolve

- **System-Level Market Building:** Survey calls for a shift from transaction-centric execution to system-level market building — moving beyond project-by-project thinking
- **Renegotiation Framework:** Backs a "renegotiation framework" to prevent stressed PPP projects from collapsing — PPPs should be treated as evolving financial assets, not frozen contracts
- **Broader Infrastructure Definition:** Urges inclusion of digital public infrastructure, clean energy, water management & future-ready technologies in PPP-eligible infrastructure
- **Long-Term Capital:** Greenfield PPPs still rely heavily on bank balance sheets; expanding pension, insurance, InvITs & AIFs as long-term domestic capital sources is key



A b o u t A u t h o r : C h a d h a

**PPP Guru | Infrastructure Finance
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- Internationally recognised expert in **Public-Private Partnerships and Infrastructure Finance**
- Trainer for **ADB, SAARC nations, Bangladesh PPP Authority, Sri Lanka**, and other global institutions
- Author of the **PPP News Compendium series** — 3rd Edition, 2025

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